Program Contacts: Please provide the name and email address for each individual requested below

Primary contact name Nicole Kontak

Primary contact email address nicoler@arizona.edu

Person who will serve in role of Director of Email address Undergraduate Studies (DUS) for the certificate (This is not always the same as the DUS for affiliated programs or head of managing academic unit)

If known, list the members of the certificate oversight committee for this certificate. Note: undergraduate certificate oversight committees shall consist of a minimum of 3 members, 2 of which are faculty and at least one of the 2 is participating faculty in the certificate program. The oversight committee is responsible for 1) qualifications of participating faculty, 2) coordination of admissions recommendations with the Office of Admissions, and 3) curricular changes.

Name of Admissions contact

Email address

Name of Graduate Program Coordinator

Email address

Name of Director of Graduate Studies

Email address

Name of Graduate College Degree Counselor

Email address

Plan Administration

Offering College

College of Information Science

Offering Department(s) (If multiple offering departments, list each one)

Department
Ownership
Applied Science - 100%

Percent Is the Academic Owner the same as the Budget Owner?

Yes

Applied Science

Budget Office Owner & Percent Ownership - CUSTOM

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College Rationale: In consultation with proposing unit's college-level administration, describe how the proposed academic program fits within the mix of programs currently offered by the college, and how it advances the overall mission of the college and university.

Prior to Fall 2022, all BAS degrees offered by CAST had general education, foundation, and upper division requirements distinct from the curriculum of all other bachelor's degrees at the University of Arizona. Starting in Spring 2022, when the university updated the general education requirements, the BAS degrees followed, and curricular changes were made to reduce the upper division requirements of the BAS degrees from 60 to 42, in alignment with BA and BS degree requirements. Now, BAS degrees are consistent

with the curricular requirements of other BA and BS degrees across the university, including the acceptance of transfer credit.

 Year 1
 Year 2
 Year 3

 716
 895
 1119

What concrete evidence/data was used to arrive at the numbers?

Current enrollment in the Engineering emphasis area of BAS Cyber Operations was used as a starting point and the percentage student enrollment increase from Spring 2024 to Spring 2025 for the BAS Cyber Operations was estimated at 25%.

Print On Transcript Transcript Description Transcript Indent (New)

Yes Major in Cyber Operations

Print On Diploma Diploma Description Diploma Indent (NEW)

Yes Cyber Operations -

CIP Code (required)

Refer to The National Center for Education Statistics to determine appropriate 6-digit CIP code

29.0207

NSC Classification

-

Program Length Type Years

Program Length in Years

If Program Length is not 2, 4, or 6 years, please explain:

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SULA Special Program

-

Evidence of Market Demand

Please provide an estimate of the future state-wide and national demand for graduates of the proposed academic program. Please specify the source (e.g., Lightcast; Jobs EQ; US Department of Labor) of workforce demand data and detail the assumptions that underpin these projections. Curricular Affairs can provide a job posting/demand report (from O*NET) by skills/keywords/CIP code of the proposed program; contact curricular_affairs@list.arizona.edu to request the report if needed for your proposal. If job market data is unavailable or not applicable, please explain why and elaborate another justification for the proposed program.

Based on Lightcast data for CIP 29.0207 Cyber-Security

National: Demand for graduates is likely to increase 20–30% over the next decade in specialized cyber warfare roles.

This is a specialized, high-value niche within cybersecurity.

Although the current undergraduate pipeline is small, national defense trends point to strong, sustained growth in demand for these graduates—especially in defense-centric states (e.g. Virginia, Maryland, California, Texas, Arizona, Florida, South Carolina, Colorado and Washington, based on the presence of federal installations, defense-related, industries, contracting, etc).

Being a niche specialization, few undergrad programs exist—creating higher demand per graduate.

Government roles (DoD, US Cyber Command, NSA, FBI), defense contractors, and private sector threat teams are tapping these graduates.

Institutions that launch or scale Cyber/Electronic Operations programs stand to fill a critical skills gap and align with long-term workforce needs.

Similar Programs Offered at Arizona Public Universities

Are there similar programs at the University of Arizona? Yes	List all similar programs at the same academic level currently offered at this institution BAS, Cyber Operations	Number of Students 1651	Accredited Yes
Are there similar programs at Arizona State University?	List all similar programs at the same academic level currently offered at this institution BS, Info Technology- Cybersecurity	Number of Students 700	Accredited Yes

Are there similar programs at Northern Arizona University? No

Peer Comparison

Select three peers (if possible/applicable) for completing the comparison chart from ABOR-approved institutions, AAU members, and/or other relevant institutions recognized in the field.

Use Peer Comparison Chart from the Curricular Affairs website. The comparison programs are not required to have the same degree type and/or title as the proposed UA program. Information for the proposed UA program must be consistent throughout the proposal documents. Minors and Certificates may opt to include only 2 peer comparisons.

Peer_comparison_Cyber_Ops_(2) (1).docx

Budget Projection

Complete and upload the budget projection form found here.

Contact your department / college finance manager for more information.

Budget_projection_Cyber_Ops_(2) (1).xlsx

Campus

Campus

Campus
University of Arizona - Main
No

Locations

Location
Tucson
First Admit Term
Last Admit Term
Teach Out Term

Campus Sub Plan Required

Arizona Online No

Locations

Location Online

First Admit Term Last Admit Term Teach Out Term

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Learning Outcomes (Required three minimum)

Name

Students will evaluate and apply legal and ethical principles to make informed and responsible Tags decisions in complex cybersecurity scenarios.

Concepts

1. Professional ethics codes in cybersecurity 2. Legal frameworks governing cybersecurity activities such as CFAA, wiretapping laws, and international regulations 3. Digital rights and privacy principles 4. Jurisdictional considerations in cyber investigations 5. Chain of custody and evidence handling procedures 6.

Whistleblower protections and reporting obligations 7. Conflict of interest identification 1. Ethics case study analysis addressing realand management 8. Cultural sensitivity in global world cybersecurity dilemmas 2. Role-playing cybersecurity operations 9. Responsible disclosure practices 10. Professional boundaries situations 3. Professional code of conduct and scope of authority

Assessment

simulation of ethical decision-making in crisis development project 4. Student exit survey

Competencies

- 1. Evaluate ethical implications of cybersecurity decisions and actions
- 2. Apply legal constraints to cybersecurity investigation and response activities
- 3. Assess potential conflicts between security needs and individual rights
- 4. Analyze jurisdictional requirements for cross-

for complex scenarios

1. Rubric scores on case study analysis measuring border security operations

ethical reasoning quality, legal compliance awareness, stakeholder consideration 2. Behavioral observation checklist during roleplaying exercises 3. Completeness and quality

Responses to student exit survey

- 5. Synthesize ethical principles with practical security requirements
- 6. Critique cybersecurity practices for legal and ethical compliance
- assessment of professional code development 4. 7. Construct ethical decision-making frameworks

Name

Measures

Students will evaluate network architectures, functions, and protocol implementations to assess security risks.

Tags

Concepts

1. Network protocol stacks and layered models 2.

Network topologies and infrastructure components 3. Routing and switching principles 1. Technical architecture diagram creation with

4. Network security protocols and implementations 5. Virtualization and containerization technologies 6. Distributed systems architecture 7. Network services and applications

Assessment

detailed component explanations 2. System analysis report examining network security implications 3. Hands-on lab exercises configuring and documenting network components 4. Student exit survey

Measures

1. Rubric scores on architecture diagrams measuring technical accuracy, completeness, security consideration integration 2. Rubric scores of highly technical programming lab assignments 3. Quality assessment of system analysis reports using technical writing criteria 4.3. Synthesize understanding of system Lab completion rates and accuracy of system survey

Competencies

- 1. Evaluate network architecture designs for security vulnerabilities
- 2. Assess network protocol implementations for security weaknesses
- architecture with cybersecurity requirements configuration tasks 5. Responses to student exit 4. Construct detailed technical documentation of network architectures

Name

Students will analyze the motivations, methods, and goals of cyber threat actors to develop defensive strategies.

Tags

Concepts

1. Threat actor typologies such as nation-state, criminal, hacktivist, insider, and script kiddie 2. Motivational frameworks such as financial gain, political objectives, espionage, ideology, and personal grievances 3. Attack methodologies and techniques such as MITRE ATT&CK framework 4. Threat intelligence and attribution analysis 5.

Social engineering and psychological manipulation tactics 6. Advanced Persistent Threat campaign structures 7. Cybercriminal ecosystem and underground markets 8. Geopolitical influences on cyber operations 9.

10. Supply chain and third-party attack vectors

Assessment

1. Threat actor case study analysis examining real-world attack campaigns 2. Threat intelligence report creation profiling specific actor groups 3. Tabletop exercise simulating Threat actor evolution and adaptation patterns threat actor decision-making processes 4. Student exit survey

Competencies

42

- 1. Analyze threat actor behavior patterns and motivations
- 2. Evaluate different attack methodologies for their strategic purposes
- 3. Apply threat intelligence to predict likely threat actor actions
- 4. Assess organizational vulnerabilities from
- 5. Synthesize motivational analysis with defensive strategy development
- observable behaviors and techniques

6. Compare threat actor capabilities and resource

Measures

1. Rubric scores on case study analysis (measuring accuracy of motivation assessment, threat actor perspectives method identification, goal articulation) 2. Quality ratings of threat intelligence reports using industry standards 3. Performance assessment during tabletop exercises (decision-limitations making accuracy, strategic thinking) 4. Responses 7. Construct threat actor profiles based on to student exit survey

Program Requirements

Total units required to complete degree 120

Upper-division units required to complete degree

Foundation courses: Second language

2nd semester proficiency

to

be

General education requirements: 32 units

Pre-admission expectations (i.e. academic training to be completed prior to admission)

Graduate non-degree status units permitted? If yes, list how many

No

List any special requirements to declare or gain access to this major (completion of specific coursework, minimum GPA, interview, application, etc.)

N/A

Major units required (includes core and required electives; excludes supporting 42

Upper-division units required in the major

Residency units

completed in the major

coursework)

48

Minimum upper-division units Total transfer units that may

required

apply to minor

Minimum total units required

Minimum total units required

Minimum upper division units

Total transfer units that may

apply to the certificate

30

List any special requirements to declare/admission to this minor (completion of specific coursework, minimum GPA, interview, application, etc.)

Required supporting coursework

Courses that do not count towards major units and major GPA, but are required for the major. Courses listed must include prefix, number, units, and title. Include any limits/restrictions needed (house number limit, etc.). Provide course use form from home department for courses not owned by your department

CYBV 101 Principles of Cyber Operations I (3) (New)

CYBV 102 Principles of Cyber Operations II (3) (New)

CYBV 103 Scripting for Cyber Operations I (3) (New)

CYBV 104 Scripting for Cyber Operations II (3) (New)

MATH XXX (3) *Course being identified with the math department

Major requirements

List all major requirements including core and electives. If applicable, list the emphasis requirements for each proposed emphasis*. Courses listed count towards major units and major GPA. Mark new coursework (New). Include any limits/restrictions needed (house number limit, etc.). Provide course use form from home department for courses not owned by your department.

CORE (18 CREDITS)

CYBV226 Networking Fundamentals Networking for Cyber Operations I (3) (MOD)

CYBV 228 Networking for Cyber Operations II (3) (New)

CYBV329 Cyber Ethics Cyber Ethics (3)

CYBV 333 Cryptography for Cyber Operations (3) (New)

NETV379 Cloud Computing Cloud Computing (3)

CYBV 400 Active Cyber Defense (3)

CAPSTONE (3 CREDITS)

CYBV 498 Capstone (3)

EMPHASIS: ARTIFICIAL INTELLIGENCE (27 CREDITS)

APCV 302 Statistics in Information Age (3)

APCV 361 Data Analysis and Visualization (3)

APCV 371 Artificial Intelligence in Cyber Operations I (3) (MOD)

APCV 471 Artificial Intelligence in Cyber Operations II (3) (MOD)

APCV 483 Machine Learning in Cyber (3)

APCV 485 Deep Learning in Cyber (3)

CYBV 473 Violent Python (3)

CYBV 474 Advanced Analytics for Security Operations (3)

ISTA 322 Data Engineering (3)

EMPHASIS: SECURITY (27 CREDITS)

CYBV 310 Intro to Sec Prog 1 (3)

CYBV 311 Intro to Sec Prog 2 (3)

CYBV 470 C Programming (3)

CYBV 479 Wireless Networking (3)

CYBV 388 Cyber Investigation and Forensics (3)

CYBV 454 Malware Threat and Analysis (3)

CYBV 480 Cyber Warfare (3)

CYBV 489 OS for Security Professionals (3)

CYBV 471 Assembly (3)

Major requirements

List all major requirements including core and electives/selectives. If applicable, list the emphasis requirements for each proposed emphasis*. Thesis and non thesis options should be listed as separate emphases. Courses listed must include course prefix, number, units, and title. Mark new coursework (New). Include any limits/restrictions needed (house number limit, etc.). Provide course use form from home department for courses not owned by your department.

Minor requirements

List all required minor requirements including core and electives. Courses listed must include course prefix, number, units, and title. Mark new coursework (New). Include any limits/restrictions needed (house number limit, etc.). Provide course use form from home department for courses not owned by your department.

Certificate requirements

List all certificate requirements including core and electives. Courses listed must include **course prefix**, **number**, **units**, **and title**. **Mark new coursework (New)**. Include any limits/restrictions needed. Provide course use form from home department for courses not owned by your department.

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Research methods, data analysis, and If yes, provide description

methodology requirements?

No

Internship, practicum, applied course If yes, provide description

requirements

Nο

Senior thesis or senior project required If yes, provide description

No

Master thesis or dissertation required? If yes, provide description

Nο

Is substitution of required or elective courses If yes, provide description

permitted at advisor's discretion?

No

May units earned for the certificate be applied to If yes, list how many

affiliated graduate programs?

Note: There is no University maximum on the number of units from a certificate program that may also apply toward a UA degree program, subject to time limitations for degree programs.

Minor: Optional or Required?

Optional

Can students earning a second degree or major use the second degree/major to satisfy the

required minor for this major?

No

Will this major offer a minor with the same name?

No

Minor requirements Minimum total units required for minor

Any restrictions on multiple use of courses? If yes, provide description

No

Additional requirements (provide description and/or attach file)

n/a

Admissions (Applicable to Undergraduate Majors and Certificates only)

Add to undergraduate admissions application? Yes

Add to Next Steps Center for orientation major

changes?

Yes

Admit TypeFirst-Year, Transfer,

Readmission

Admissions Criteria
General UA admisisons

If selective criteria, please elaborate

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Emphases/Subplans (Applicable to Majors only)

Emphasis in Artificial Intelligence Code -	
Name Al	Long Name Artificial Intelligence
Transcript Level Print on Official	Evaluate Subplan No
Transcript Description (e.g. Major in Public Relations) Emphasis in Artificial Intelligence	Print On Transcript Yes
Diploma Description (e.g. Public Relations) Artificial Intelligence	Print On Diploma Yes

Emphasis in Security	
Code	
Name	Long Name
Security	Security
Transcript Level	Evaluate Subplan
Print on Official	No
Transcript Description (e.g. Major in Public	Print On Transcript
Relations)	Yes
Emphasis in Security	
Diploma Description (e.g. Public Relations)	Print On Diploma
Security	Yes

Subplan Campus & Locations (Applicable to Majors only)

Subplan Campuses

Subplan Al	Subplan Campus University of Arizona - Main	
Subplan Locations		
Subplan Location Tucson		
		<u> </u>
Subplan Al	Subplan Campus Arizona Online	
Subplan Locations		
Subplan Location Online		
		_
Subplan Security	Subplan Campus University of Arizona - Main	
Subplan Locations		
Subplan Location Tucson		

Subplan Subplan Campus
Security Arizona Online

Subplan Locations

Subplan Location
Online

Dependencies

Instructional Modality

Select all that apply In Person, Fully Online

New Administrative Use

Short Title CYBROPSBS

Online campus

Yes

Status Display Plan in Public Catalog Catalog Short Description

Active No

Catalog Display Name Field Of Study

HEGIS Code Plan Type (Admin) First Term Valid

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Learning Outcomes UA - CUSTOM

-

Catalog Image

-

Catalog Display Notifications

-

Allow Integration Sync To SIS Yes

Additional Information

If necessary, provide any additional information that has not already been captured in the proposal. This could include the course use/collaboration form, addendum explaining/supporting the budget projection, other helpful information you did not already include in the proposal but that CA and faculty governance committees should be aware of.

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BUDGET PROJECTION FORM

Name of Proposed	Program or	Unit: BS	Cyber Operations
inaine of Proposed	PIOPIAIII OI	UIIII DO	Cyper Operations

Name of Froposed Frogram of Offic. B3 Cyber Operations	Projected					
	1st Y	/ear 5 - 2027	2nd `		3rd Y 2028	'ear - 2029
METRICS						
Net increase in annual college enrollment UG		322		403		504
Net increase in college SCH UG		9,669		12,087		15,108
Net increase in annual college enrollment Grad						
Net increase in college SCH Grad						
Number of enrollments being charged a Program Fee						
New Sponsored Activity (MTDC)						
Number of Faculty FTE		3		6		9
FUNDING SOURCES						
Continuing Sources						
UG Revenue (online) 60% of growth		3,045,853		3,807,316		4,759,146
UG Revenue (main) 30% in-state; 10% out-of-state		433,188		541,485		676,856
Program Fee Revenue (net of revenue sharing)		,				
F and A Revenues						
Reallocation from existing College funds (attach description)						
Other Items (attach description)						
Total Continuing	\$	3,479,041	\$	4,348,801	\$	5,436,002
		0, 1, 0, 0 12	· ·	.,0 .0,002	· ·	0,.00,002
One-time Sources						
College fund balances						
Institutional Strategic Investment						
Gift Funding						
Other Items (attach description)						
Total One-time	\$	-	\$	-	\$	-
TOTAL SOURCES	\$	3,479,041	\$	4,348,801	\$	5,436,002
EXPENDITURE ITEMS						
Continuing Expenditures						
Faculty		495,000		1,039,500		1,559,250
Other Personnel (advisors, program directors, etc.)						
Employee Related Expense (2-year start-up per faculty)		30,000		60,000		60,000
Graduate Assistantships						
Other Graduate Aid						
Operations (materials, supplies, phones, etc.)		6,000		12,000		18,000
Additional Space Cost						
Other Items (attach description)						
Total Continuing	\$	531,000	\$	1,111,500	\$	1,637,250
One-time Expenditures						
Construction or Renovation						
Start-up Equipment						
Replace Equipment						
Library Resources						
Other Items (attach description)						
Total One-time	\$	-	\$	-	\$	-
TOTAL EXPENDITURES	\$	531,000		1,111,500		1,637,250
Net Projected Fiscal Effect	\$	2,948,041	\$	3,237,301	¢	3,798,752
Tree i rejecteu i istui Enett	Ş	2, 34 0,U41	٦	3,237,301	Ą	3,/30,/32



New Academic Program PEER COMPARISON

Select two peers (if possible/applicable) from 4-year <u>AAU members</u>, and/or other relevant institutions recognized in the field. The comparison programs may have a different degree type and/or title as the proposed UA program. Details of the proposed UA program must be consistent throughout all proposal documents.

Peers chosen based on Center for Academic Excellence (CAE) CAE-CO (Cyber Operations) by the National Security Agency

Program name, degree, and institution	BS in Cyber Operations	Cyber Security (BBA), UTSA	Cyber Operations (BS), Dakota State
Completions for last two years, MAJORS only (can be		Not published	50–100/year (part of ~200 total overall tech grads annually)
<u>found on market data</u> <u>report)</u>			
Program Description	The Bachelor of Science in Cyber	The UTSA BBA in Cyber Security is	The BS in Cyber Operations is a
	Operations at The University of	offered by the College of Business (in-	traditional 4-year degree, offered
	Arizona is elite preparation for the	person or 100 % online). It blends	on campus and online, focused on
	next generation of cyber	business acumen with cyber defense	defending high-value digital
	professionals. You'll learn to think	techniques, teaching students to	information through study of
	like both attacker and defender,	design secure infrastructures that	confidentiality, integrity, and
	mastering skills like reverse	support organizational goals. Courses	availability. It emphasizes computer
	engineering malware, network	cover areas like intrusion detection,	forensics, network and software
	analysis, penetration testing, and	incident response, digital forensics,	security, malware
	low-level programming to fully	secure network and software design,	reverse-engineering, and practical
	understand how modern computer	policy, and governance—all within a	labs analyzing real threats,
	systems and network operate.	business framework.	breaches, and vulnerabilities
Target Careers from Market	Information Security Analyst,	Information Security Analyst,	Information Security Analyst,
Data Report	Computer Network Architect,	Computer Network Architect,	Computer Network Architect,
	Computer Forensics Analyst, Cyber	Computer Forensics Analyst, Cyber	Computer Forensics Analyst, Cyber
	Operations Specialist, Systems	Operations Specialist, Systems	Operations Specialist, Systems

	Security Engineer, Cyber Threat Analyst	Security Engineer, Cyber Threat Analyst	Security Engineer, Cyber Threat Analyst
Emphases? (Yes/No) List, if applicable. For majors only.	Yes	Not required	Not required
Minimum # of units required	120, 42 upper division	120, 39 upper division	120, 54 upper division
Special requirements to gain admission to program? (i.e. pre-requisites, GPA, application, etc.)	Programming and Networking Supporting Coursework	Complete IS 2053 Programming I and IS 3413 Telecommunications and Networking with a C or better	None
UG - Level of Math required (if applicable)	Cryptography	MAT 1053 Mathematics for Business (TCCN: MATH 1324) or higher with a C or better	MATH 201 Discrete Math (3)
UG - Level of Second Language required (if applicable)	Second semester proficiency	Second Language not specifically required. Requirement is 3 credits of Language, Philosophy and Culture (options include elementary language courses)	None
Internship, practicum, or applied/experiential requirements? If yes, describe.	Capstone	IS 4893: Cyber Security Capstone (3 credits)	None
Additional requirements			

Additional questions:

- 1. How does the proposed program align with peer programs? Briefly summarize the similarities between the proposed program and peers, which could include curriculum, overall themes, faculty expertise, intended audience, etc. See table below.
- 2. How does the proposed program stand out or differ from peer programs? Briefly summarize the differences between the proposed program and peers, which could include curriculum, overall themes, faculty expertise, intended audience, etc. See table below.

Feature	UA BS Cyber Ops	DSU BS Cyber Ops	UTSA BBA Cyber Security
Degree Type	Proposed: BS (Science)	BS (Science)	BBA (Business Admin)
Hands-On Focus	High – capstone, internships	High – malware, RE, labs	Moderate – labs + business
Academic Tracks	Emphasis areas	No tracks, but deep technical	Business-focused, broad cyber
NSA CAE Status	CAE-CO	CAE-CO & other CAE	CAE-E, CAE-O, CAE-R (all 3)
Career Path	Technical – analysts, defense, offense	Technical – cyber operations	Managerial – security admin
Faculty expertise	Security research, analytics, malware/forensics expertise	Tool-based labs, ethical hacking, cyber forensics	Business-informed cybersecurity, digital forensics & secure design, policy/business integration
Target Student	Post-traditional and traditional, transfer, adult learners, currently employed	Traditional, cyber competitors, tech-driven learners	Business focused, first generation, aspiring CISOs

3. How do these differences make this program more applicable to the target student population and/or a better fit for the University of Arizona?

The proposed BS in Cyber Operations degree will continue to be accessible to post traditional and transfer populations, by design. However, the newly scaffolded BS program will also allow traditional students to engage in research and hands on experiences.